

Los Angeles County Board of Supervisors

July 6, 2006

Gloria Molina First District

Yvonne B. Burke Second District

Zev Yaroslavsky Third District

> Don Knabe Fourth District

Michael D. Antonovich

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Dear Supervisors:

Bruce A. Chernof, MD Director and Chief Medical Officer

John R. Cochran III
Chief Deputy Director

William Loos, MD Acting Senior Medical Officer LAC+USC MEDICAL CENTER REPLACEMENT FACILITY
APPROVAL OF CHANGE TO SIGNAGE PROGRAM
AND AUTHORIZATION OF RELATED CONSTRUCTION CHANGE
ORDER

SPEC. 6550; (C.P. NO. 70787) (First District)

JOINT RECOMMENDATIONS WITH THE CHIEF ADMINISTRATIVE OFFICER AND THE DIRECTOR OF PUBLIC WORKS THAT YOUR BOARD:

- 313 N. Figueroa Street, Suite 912 Los Angeles, CA 90012
 - Tel: (213) 240-8101 Fax: (213) 481-0503
 - www.ladhs.org
 - To improve health through leadership, service and education.
- Find that the recommended changes to the project are categorically exempt under California Environmental Quality Act (CEQA) pursuant to State CEQA Guidelines, Section 15301(a) and Class 1, Subsection (d) of the County of Los Angeles Revised Environmental Document Reporting Procedures and Guidelines, adopted by your Board on November 17, 1987.
- 2. Approve the design and construction changes necessary to convert the signage program from 5-digit architectural room numbers to 6-digit room numbers to facilitate patient wayfinding. The estimated cost is not-to-exceed \$155,000, which includes \$40,000 in additional design fees, and \$115,000 in additional construction costs.
- 3. Approve the revised project budget of \$830,041,000.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTIONS:

The signage program identified in the original contract documents utilizes the 5-digit architectural room numbers to identify room



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locations throughout the Inpatient Tower (IPT), Diagnostic and Treatment building (D&T), and the Outpatient Building (OPD). Architectural room numbers are based on a two-dimensional grid pattern on the architectural blueprints and do not take corridors or wayfinding into consideration. Thus, there is not a sequential logic apparent to a person who would enter an area to find a particular location. This requested change would renumber the rooms used by patients to a standardized methodology for numbering and facilitate wayfinding in the hospital by providing signs for these rooms.

In addition, a sixth digit will be incorporated in the room number to identify the building, i.e. IPT, D&T, or OPD. This will be helpful to patients and visitors because of the large size of the medical center (1.5 million square feet) and the multiple public entrances. It is likely that one might enter a particular entrance, but need to find a location two buildings away. To avoid changing room numbers on the electrical panel schedules, telecommunication drawings, mechanical drawings, security drawings, etc., and to reduce costs, a small sign with the old room number will be added to each door frame for clarity in inspections and future maintenance operations.

CONSTRUCTION CHANGE ORDER

On December 3, 2002, your Board awarded Contract PW-12641 to McCarthy/Clark/Hunt, a Joint Venture (MCH) for \$497,883,000 to construct the LAC+USC Medical Center Replacement Project.

The requested recommended changes will require a change order to the construction contract. The preliminary estimate for these construction changes is not expected to exceed \$115,000. This estimate is based on a conceptual design. If it is found, after negotiations with MCH, that the final value of the change order exceeds the estimated costs, we will return to your Board for further approval.

We have reviewed the above recommendations as well as the potential cost impact with the Project Advisory Committee. This change order is considered to be outside of the scope of the project.

FISCAL IMPACT/FUNDING:

The net cost increase for this request is \$155,000, and will be transferred from the Fiscal Year 2006-07 LAC+USC Healthcare Network Operating Budget to the Fiscal Year 2006-07 LAC+USC Medical Center Replacement Facility Capital Project during the supplemental phase of the budget process.

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FACTS AND PROVISIONS/LEGAL REQUIREMENTS:

The recommended design and construction changes require your Board's approval because the funding for this change will be transferred from DHS' Operating Budget to the Capital Project (No. 70787).

Implementation of Strategic Plan Goals

The actions meet the County's Strategic Plan Goal of Service Excellence by promoting best practice in patient care and the Goal of Fiscal Responsibility by investing in the public infrastructure.

Consistency with the Department of Health Services' (DHS) System Redesign

These actions meet the Department's strategic goals by improving the health care provided by DHS and enhancing the health of the residents of Los Angeles County.

ENVIRONMENTAL DOCUMENTATION:

On June 6, 2000, the Board certified the Environmental Impact Report/Environmental Assessment (EIR/EA) for the project. On June 7, 2000, FEMA issued a Findings of No Significant Impact for the project and approved the EIR/EA. The recommended changes to the project do not result in any environmental impacts that are not considered in the approved EIR/EA insofar as we are only modifying interior signage. Further, such changes are categorically exempt under California Environmental Quality Act (CEQA) pursuant to the State CEQA Guidelines, Section 15301(a) and Class 1, Subsection (d) of the County of Los Angeles Revised Environmental Document Reporting Procedures and Guidelines, adopted by your Board on November 17, 1987.

IMPACT ON CURRENT SERVICES (OR PROJECTS):

The existing hospital and all patient care services will remain operational throughout the entire construction period. The project specifications include instructions to the contractor to comply with specific construction constraints from the EIR/EA that will be used to control construction generated dust, noise and traffic within acceptable thresholds.

CONTRACTING PROCESS:

On December 3, 2002, your Board awarded Contract PW-12641 to MCH for \$497,883,000, to construct the LAC+USC Medical Center Replacement. As a result of this proposed change, the contractor must provide work beyond that included in the contract documents. Implementing the proposed changes now will mitigate higher

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construction costs at a later date due to the impact of work area availability and schedule delays. The final cost of this work has not been negotiated with MCH but it is estimated not to exceed \$115,000. If the construction change order cost exceeds \$155,000 we will return to your Board for approval of the final cost associated with this work.

Upon approval by your Board, the Executive Officer, Board of Supervisors, is requested to return three adopted copies to this letter to the Department of Health Services, Chief Administrative Office (Capital Projects), and Public Works.

Respectfully submitted,

BRYCE A. CHERNOF, M.D.

Director and Chief Medical Officer

DAVID E. JANSSEN

Chief Adm/inistrative Officer

DONALD L. WOLFE
Director of Public Works

BAC:DEJ:DLW:r

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c: County Counsel

Executive Officer, Board of Supervisors

Auditor-Controller

Office of Affirmative Action Compliance